

EAST SUSSEX FIRE AND RESCUE SERVICE

Meeting	Fire Authority
Date	2 September 2021
Title of Report	Response & Resilience Strategy (2021-2025)
By	Mark Matthews, Assistant Chief Fire Officer
Lead Officer	Hannah Scott-Youldon, Assistant Director Operational Support & Resilience

Background Papers	HMICFRS Inspection Report for ESFRS HMICFRS State of Fire Report IRMP 2020 – 2025 Annual Business Plan & Thematic Plan for OP&P Team
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Appendices	Appendix 1 – Draft Response & Resilience Strategy 2021-2025
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Implications

CORPORATE RISK	✓	LEGAL	
ENVIRONMENTAL		POLICY	
FINANCIAL	✓	POLITICAL	
HEALTH & SAFETY		OTHER (please specify)	
HUMAN RESOURCES		CORE BRIEF	

PURPOSE OF REPORT	This report seeks approval from the Fire Authority for the ESFRS Response & Resilience Strategy 2021-2025.
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EXECUTIVE SUMMARY	The draft Response & Resilience Strategy (appendix A) has been developed both collaboratively and in support of and aligned to the Integrated Risk Management Plan and the Corporate Plan. The draft strategy has been reviewed by the Senior Leadership Team and other officers from across the Service.
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The deliverables within the draft strategy take into consideration the findings of the HMICFRS 2019 Inspection and the HMICFRS State of the Fire and Rescue Service Reports published in both January 2020 and March 2021 as well as the Grenfell Tower action plan.

In order to deliver and implement all of the component parts of this strategy it has been indicatively costed at £22,500, however, there are also a number of business cases that need to be considered, which may require further investment.

RECOMMENDATION

That the Fire Authority:

- i) approve the Response & Resilience Strategy 2021-2025;
 - ii) note that additional funding bids to support the delivery of this Strategy will be considered as part of the 2022/23 Budget Setting process and included in the budget papers presented to the Fire Authority in February 2022;
 - iii) note that a further paper will go to SLT in October specifically in relation to the Grenfell Tower Action Plan which may require additional resources for an agreed period of time;
 - iv) note that an Outline Business Case will be developed in 2022/23 financial year for in-cab technology. This will require additional funding; and
 - v) note that regular reports on the delivery of the Response & Resilience Strategy will be presented both to the Ops Committee and then to SLT.
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1. INTRODUCTION

- 1.1 ESFRS wants to ensure it provides the highest quality service to the Communities we serve across the spectrum from community based services to highly specialised rescue services.
- 1.2 The HMICFRS Inspection report identified improvements that could be made within our operational response such as how risk information needed to be better accessible to front line operational crews.
- 1.3 The draft Response & Resilience Strategy 2021-2025 is shaped by a response to these broad issues, the external change drivers articulated in the Strategy and our own internal change drivers such as the Integrated Risk Management Plan 2020-2025.
- 1.4 It is an ambitious strategy that seeks to achieve continuous improvement and ensure a first class service to the communities of East Sussex and Brighton & Hove. This strategy will guide the actions of our approach to our Response functionality over the next 4 years.

2. FINANCE

2.1 The indicative costings of the 4 year strategy currently stand at £22,500.

2.2 A breakdown of the annual costs can be seen below:

Year 1 costs = £0

Year 2 costs = £10,000

Year 3 costs = £12,500

Year 4 costs = £0

Cost of strategy over 4 years = £22,500

2.3 It should also be noted that an Outline Business Case will be developed in 2022/23 for an in-cab solution for post incident considerations. This was originally in the IT strategy (£400k) but taken out in July 2020 through the prioritisation sessions. The Outline Business Case will be taken through the Strategic Change Board and then SLT in 2022, with a view, if successful for delivery across 2023-2025.

3. ENGAGEMENT

3.1 The strategy has been shared with SLT, other staff from across the Organisation and senior officers to enable them to feed into the strategy and to provide feedback during its development. The development phase has also been shared with our 4F colleagues. This feedback has been incorporated.

3.2 Additional conversations have taken place with the Assistant Director of Safer Communities to ensure synergy between the Response & Resilience Strategy and the Prevention & Protection Strategy.