

RISK	Type	Identified	Reviewed	Description	Probability (1-3)	Negative Impact (1-3)	Severity (1-9)	↑↓	Action Required / Mitigation	Owner
R1	Accommodation	11/01/2013	04/06/2013	Delays to building handover impact the entire project.	3	3	9		<p>Update 4th June 2013: No change.</p> <p>Awaiting appointment of Contractor. End of October now estimated by WSFRS as handover date. Liquidated damages must be included in Contract.</p> <p>More information on ICT and server requirements needed from Remsdaq – accommodation dependencies added to list.</p>	Cheryl Rolph
R2	HR	18/12/2012	04/06/2013	Employee relations.	3	3	9		<p>Update 4th June 2013: No change</p> <p>National concern and issues may impact locally (conference May 2013).</p> <p>Monitor situation. Formal meetings are now taking place. One Union has expressed concerns, continue with legal advice and ensure processes are consistent (as much as they can be).</p>	Cheryl Rolph
R3	Technical Resources	23/02/2012	04/06/2013	Resourcing suitable staff for the project work or to backfill will be hard to achieve. IT development staff, Control Room managers etc will be hard to allocate due to pressures from their permanent jobs. Related risk is that people impacted may look for other jobs, worsening resource problems.	2	3	6		<p>Update 4th June 2013: No change</p> <p>Teleconference to take place 11th March between Remsdaq and our technical people to get clarification on the information that Remsdaq require from us.</p> <p>Limited finance is available., additional technical resources in place. Integration support ongoing.</p>	Cheryl Rolph / Heads of Response/ Heads of IMD/ESG
R4	Project	20/09/2011	04/06/2013	Possibility of delays beyond new deadlines, caused by non-property issues. There are also project dependencies with Data Warehouse at ESFRS, the similar data project at WSFRS.	2	3	6		<p>Update 4th June 2013: No change</p> <p>Contract has now been signed by Remsdaq. No change to mitigation. Effective management and timely decision-making will be provided by the Project Board. Data schema provided by Remsdaq.</p>	Cheryl Rolph
R5	Budget	13/11/2012	04/06/2013	Tenders exceed the QS estimates. Alterations come in over budget.	2	3	6	↑	<p>Update 4th June 2013: No change, Awaiting meeting on 7th June.</p> <p>Options are:</p> <p>1) Reduce / review the specification This has been done and schedule sent to WSCC for consideration with Prime Contractor.</p> <p>2) Seek further funding via Members with appropriate explanation Arrangements made to convene Urgency Panel (ESFRS) and Capital Working Group (West).</p> <p>3) Seek whether IESE contract would mitigate the risk Not applicable due to contractual arrangements</p>	Neil Stocker
R6	Health & Safety	30/01/2013	04/06/2013	Risk to health of project team members from heavy workloads.	2	2	4		<p>Update 10th May 2013: CR and VC actively managing. CR has requested meetings. Mitigation – stress reviews to be undertaken quarterly.</p>	Cheryl Rolph
R7	Industrial Action	04/06/2013	04/06/2013	Employee relations / industrial action (trade dispute).	2	2	4		<p>Unlikely that there will be issues in terms of picketing outside the building, which would cause problems for staff entering the building.</p>	Cheryl Rolph
R8	Tech	06/06/2012	04/06/2013	Lead time for SAN H is substantial – 140 days quoted most recently, but could be up to 365.	1	3	3		<p>Update 11th March 2013: Order for SAN H has now been placed. IA to discuss installation dates with Airwave.</p>	Ian Alexander

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R9	Business continuity	11/08/2011	04/06/2013	Supplier does not have robust business continuity plans in place and an unforeseen event disrupts their ability to continue with the project.	1	3	3		Update 18 December 2012: Business continuity will be discussed by GW/IA/CR and others. We will need to seek information on business continuity plans from the selected suppliers.	Ian Alexander
R10	Finance, Insurance	19/07/2011	04/06/2013	Insolvency of main supplier due to current economic circumstances.	1	3	3		Credit checks to be carried out on suppliers as part of the procurement process.	Warren Tricker
R11	Legal	19/07/2012	04/06/2013	Either or both FRSs breach law on TUPE and implementation; indemnity not in place or does not meet circumstance; wrong or misleading information provided; challenge by employees or unions.	1	3	3		Update 4th June 2013: Although TUPE has taken place, risk remains due to measures imposed. Prompt & accurate legal advice, all relevant documentation completed in a timely fashion, appropriate consultation, time frames adhered to.	Cheryl Rolph
R12	Commercial	19/07/2012	04/06/2013	Many FRSs are replacing mobilising systems at the current time and there is a limited number of suppliers. Suppliers may become overcommitted and this may lead to delays in implementation.	1	3	3		Update 4th June 2013: Risk remains, as Remsdaq has not yet signed contract with Astrium. Provision for liquidated damages will be included in the contract with the supplier. Explicit assurances on timescales will be sought from the supplier.	Warren Tricker
R13	Ways of Working	19/10/2011	04/06/2013	SEORRG work on procedures has been delayed but is fundamental to FRS working together.	1	2	2		Update 10th May 2013: Work progressing well. Consider agreeing procedures between East & West and modify in the future if necessary. Start work in New Year 2012. CR, GW, LN and Sean Ruth will discuss. Currently, there appears to be a lack of agreement with trade unions.	Adrian Brown / Adrian Murphy

RAID log Closed Risks

	Premises	02/07/2012	19/07/2012	Lack of detailed design on cabling, power, configuration etc may delay cabling work. We need an integrated cabling and wiring design. Until we get a confirmed decision on procurement it is difficult to get definite requirements.	2	3	6		Prioritise detailed design work. Consult with another authority on UPS and space requirements, to get alignment on what is required. Building work is now in phases, so some Phase 1 work can be progressed. 21 July 12: Project Board Sub-group will meet shortly to progress.	Closed
	Accommodation	13/01/2012		A suitable building won't be found in the time available, or it will be too costly to carry out the alterations.	3	3	9		Building requirements have been widely circulated with agents and within local councils.	Closed
	Tech	26/09/2011	02/07/2012	Things falling off aircraft (TFOA).	1	3	3			Closed
	Costs	05/12/2012	16/10/2012	Tendered prices are unaffordable, project is halted when money has already been spent on enabling building works.	1	3	3		Tender estimates were professionally costed. If tenders much higher than estimates we will investigate.	Closed
	Operational	30/01/2013	08/04/13	Issues around call signs / station numbers may delay progress unless resolved, as could other ways of working issues.	2	3	6		Update 11th March 2013: Urgent meeting to be arranged between IA, CR, AB, AM, MC and LG to agree way forward. Needs to be resolved at an early stage, although numbers will not be a showstopper. We are producing SCC SOPs, not regional ones. 65 incident types require SOPs. AB actively managing.	Closed
	Procurement	13/02/2013	08/04/13	1. Airwave take formal action on contract award.	1	3	3		Legal advice taken. Airwave letter of 4 th April.	Closed